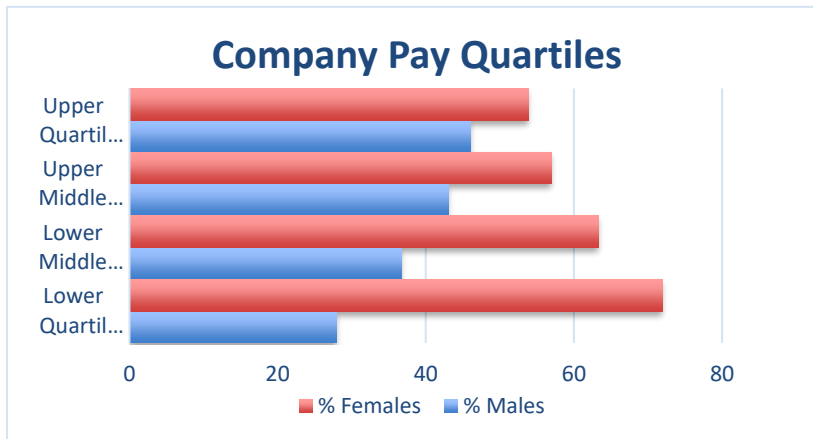


GENDER PAY GAP REPORT 2022

Working at PeoplePlus means being part of a team whose purpose is to help people transform their lives, get jobs and keep jobs and develop their careers. All our employees are important to us and play a vital role in support of our vision of making a difference to 1 million lives by the end of 2022. We reward our people based on performance and contribution and we encourage career progression for all colleagues, regardless of gender.

Having carried out a review of our gender pay gap, we're incredibly proud of the diverse teams we have at all levels in the organisation.

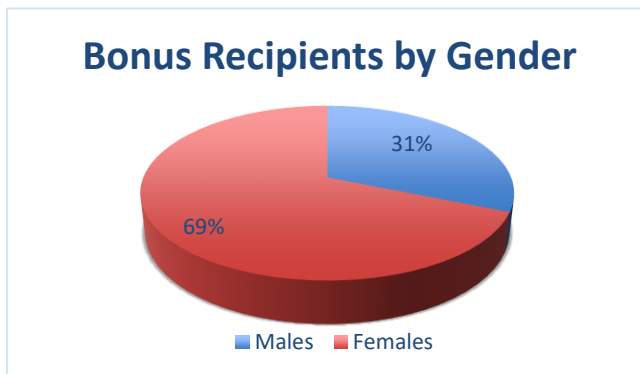
The most recent national gender pay gap according to the Office for National Statistics (ONS) is 7.9% and the PeoplePlus mean gender pay gap is 8.5%, with the median gender pay gap being 7.7%.



A large proportion of our roles are customer facing positions which include advisory, teaching and training roles which are typically at the lower and lower-middle quartiles.

These roles allow flexibility in terms of hours and working patterns and are more attractive to those people who want to work more flexibly. By nature, some of the customer facing positions tend to attract primary

childcare providers. We recognised the importance of striving towards a balanced female and male demographic in our senior roles and are proud of the salary comparisons in the upper quartiles detailed above.



Our figures show that our mean gender annual bonus gap has changed to minus 0.6%, due to fewer senior male appointments and more female senior appointments.

It is also important to note that a part of our gender pay gap review, we are very confident there are no equal pay issues.

We have made a conscious decision to recruit senior females in the organisation whilst maintaining our flexibility to ensure that all colleagues are aware that as their caring

responsibilities change, they are able to maintain flexibility and progress their careers with PeoplePlus at the same time as achieving a great work life balance.

Declaration

We confirm that the information and data reported are accurate and in line with the UK government's Equality Act 2010 (Gender Pay Gap Information) Regulations 2017.



Jessica Chadwick
People Director, PeoplePlus Group Ltd